

CONSTRUTORA TENDA S.A.

CNPJ/MF nº 71.476.527/0001-35

NIRE 35.300.348.206

Publicly-held Company

MATERIAL FACT

CONSTRUTORA TENDA S.A. ("Company" or "Tenda") informs to its shareholders and the market, in accordance with the terms of article 30, §1º, "b", of the Law nº 6.404/76, the Brazilian Securities and Exchange Commission Resolution CVM no. 44/21, Resolution CVM no. 77/22, and Resolution CVM 80/22, that its Board of Directors, in a meeting held on August 7th, 2025, the partial early settlement of derivative contracts referenced to 713,744 (seven hundred thirteen thousand, seven hundred forty-four) shares of its own issuance signed with Banco Bradesco S.A. on December 16th, 2024, was approved.

Subsequently, the Board of Directors approved the acquisition, through a private transaction at market prices, of up to 713,744 (seven hundred thirteen thousand, seven hundred forty-four) ordinary, registered, book-entry shares with no par value issued by the Company, to fulfill the Long-Term Incentive Program with Shares approved at the Extraordinary General Meeting held on August 11th, 2014, and the Extraordinary General Meeting held on August 9th, 2018, as amended on August 4th, 2018. The acquisition must be settled by October 7th, 2025, and will not result in changes to the controlling shareholder structure or the administrative organization of Tenda.

The strategy adopted by the Company regarding the settlement of derivative contracts referenced in shares proved to be successful, both by mitigating the risk of dilution of the shareholders' stake due to the exercise of stock option and stock grant programs and by enabling capital gains associated with the appreciation of shares. The settlement of derivative contracts resulted in an estimated gross cash inflow of approximately R\$6.4 million, calculated as of today's date.

Additionally, the Company emphasizes that, following the exercise announced herein, the Stock Option Program established in 2014 will be fully settled, with no remaining options outstanding.

Currently, there are 122,578,152 (one hundred twenty-two million, five hundred seventy-eight thousand one hundred fifty-two) ordinary, registered, book-entry shares with no par value issued by Tenda outstanding.

On this date, and after the early settlement of the derivative contracts mentioned above, Tenda maintains four derivative instruments referenced in 6,928,356 (six million, nine hundred twenty-eight thousand, three hundred fifty-six) shares issued by the Company, being: (a) 3,032,100 (three million, thirty-two thousand, one hundred) shares held with Banco Santander (Brasil) S.A.; (b) 2,500,000 (two million, five hundred thousand) shares held with Banco Santander (Brasil) S.A.; (c) 946,256 (nine hundred forty-six thousand, two hundred fifty-six) shares held with Banco Bradesco S.A.; and (d) 450,000 (four hundred fifty thousand) shares held with Banco Bradesco S.A., considered in the calculation of the percentage referred to in Article 9 of CVM Resolution 77/22.

The Company's Board of Directors believes that the acquisition of shares will not cause any damage to the fulfillment of the obligations assumed by Tenda, nor will it compromise the payment of mandatory dividends, due to the Company's liquidity and cash generation situation.

Additional information (including those subject to Annex G of RCMV 80/22), are available to shareholders on the CVM (<https://www.gov.br/cvm/pt-br>), B3 (www.b3.com.br) and Company (<https://ri.tenda.com/>) websites.

São Paulo/SP, August 7th, 2025.

CONTRUTORA TENDA S.A.

Luiz Maurício de Garcia Paula

Chief Financial and Investor Relations Officer